

Characteristic Evaluation to Promote the Connotative Development of HE: Based on the Exploration of Theory & Practice of "the Programme of Characteristic Evaluation in HVIs" in Yunnan in China







Prof. Dr. Jianxin ZHANG

Yunnan Higher Education Evaluation Center (YHEEC), Kunming, China Research Institute of Higher Education in Yunnan University, Kunming, China iianxin@ynu.edu.cn

Parallel Session 2(B): 2:40 pm – 3:35 pm, March 7; Crowne Plaza West

Outline



New-cycle evaluation: the Programme of

Characteristic Evaluation

2

Evaluation pattern from goal-oriented to performance evaluation

3

Indexes from connotative one into combining connotative & characteristic ones

Preface



3rd-cycle Evaluation: a provincial QAA, how YHEEC took the QA path of connotative development?"





"connotative evaluation": development of students, characteristic & innovation of HVIs.

ones: participants, evaluation experts, audited papers, thesis, lectures... "astonished" the public.

II. New-cycle evaluation: the Programme of Characteristic Evaluation



Characteristic Evaluation (CE) the hot & difficult topic: unified plan & administration, HVIs formed the pattern of similarity of "all with the same feature", i.e. "thousands of HVIs with one face(千人 一面)".



Characteristic (特色): "特" special & "色" colorful: uniqueness of the individual HVI, CE appeared among the 6 indexes in "Evaluation Scheme".



100 HVIs' Selfevaluation Report:
486 items are
ambiguous words of
"striving,
hardworking",
Why does CE lack
the uniqueness &
specialty?

Programme of Characteristic Evaluation (CE)



Index is a guiding baton. In 2012 YHEEC issued "Programme of Characteristic Evaluation", 17 articles of the 8 items; 1st programme of EQA for the HVIs in China.



5 purposes:

- (1) promote the explicit definition of the HVIs' target & development direction;
- (2) deepen the reform in connotative development;
- (3) summarize the excellent experiences;
- (4) give guiding & demonstrative role;
- (5) perfect the system of EQA.



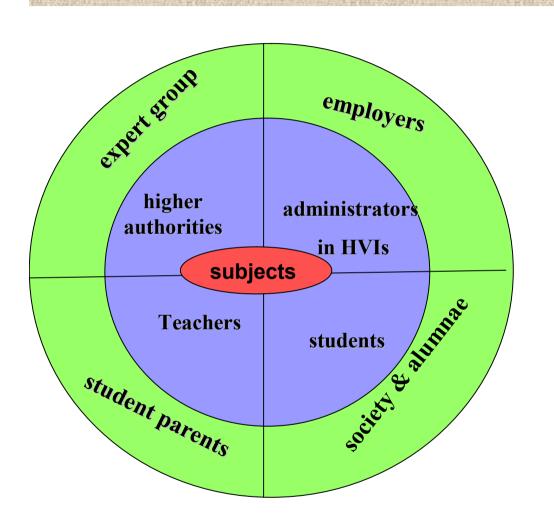
5 HVIs
evaluated:
(1)Yunnan Vocational
Institute
of Energy
Technology;
(2) Kunming
Metallurgy College



III. Evaluation Pattern

	pattern of goal-oriented evaluation	pattern of performance evaluation
Goal	a process to provide information service for administrators to make decisions; goal-centered, paying attention to the evaluation of the goal itself.	a process of how administrators & employees achieving the goal of an agreement
Subject	educators	demanders (a total of 8 subjects)
Content	degree to reach the evaluation goal, comparing the intended results to the actual results, emphasis on "3 correspondences": (1) goal & demand; (2) status & the goal; & (3) effect & goal.	main key result areas (KRA) achieving satisfactory results to realize the overall goal 4 KRAs in HVIs: (1)social evaluation; (2)process & administration; (3)learning & innovation; & (4)resources.
Logic	logic decomposition, fact judgment	results - cause - effect
Method	Priority to checking & verifying	Priority to the in-depth interview

Largest differences: the evaluation subject



- •subject of goaloriented evaluation is the single educators;
- •while that the performance evaluation is 360° -multiple subjects: 8

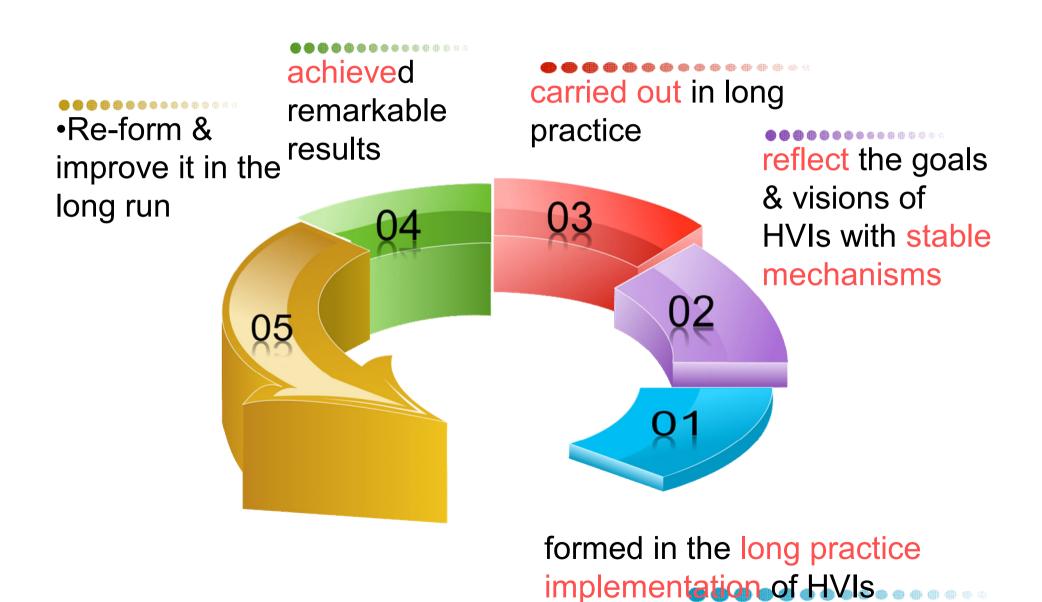
Indexes from connotative one into combining connotative & characteristic ones

Main evaluation indexes of connotative development
1. Leadership
2. Faculty
3. Curriculum
4. Practice teaching
5. Characteristic of academic programme
6. Teaching administration
7. Social evaluation

1. reach the "standard"; 2. speciality

Main evaluation Indexes of CE	Observation points	
1. Plan & localization	1.1. development plan	
1. Fian & localization	1.2. goal & localization	
2. Guarantee &	2.1. investment funds	
measurement	2.2. equipment & personnel	
	3.1. project implementation	
3. Implemental administration	3.2. process administration	
	3.3. implementing mechanism	
4. Reputation effect	4.1. personnel training	
4. Reputation effect	4.2. social services	

What is Characteristic Evaluation?

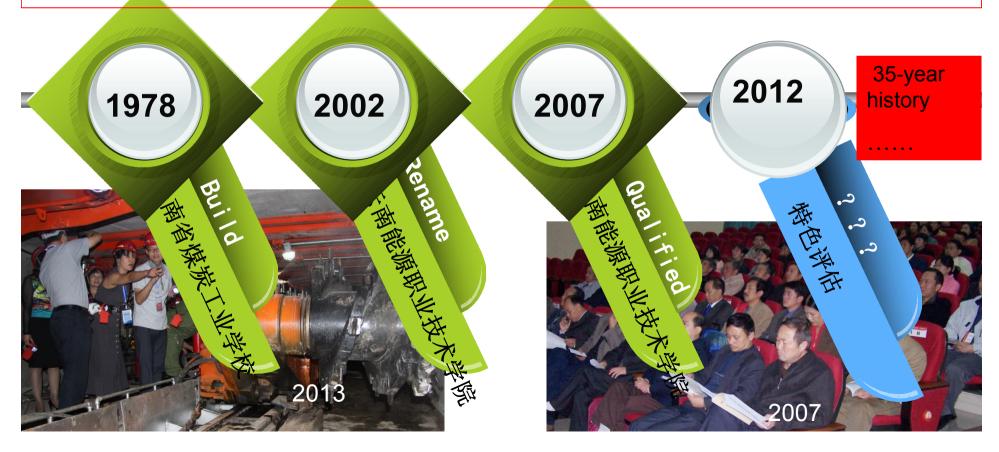


Case: Yunnan Vocational Institute of Energy Technology



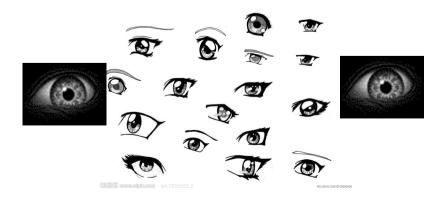
comparative advantages, reflects core competitiveness & social reputation of HVIs, sum up their advantages in the long practice, develop the characteristic system of HVIs' connotation, mechanism, process & effect, highlight the administration of "conditions, process & performance" in the QA process.

Question Education for Evaluate or Evaluate for Education?

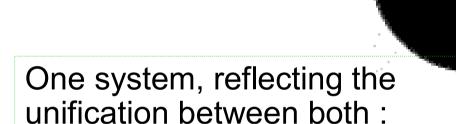


Questions for Searching Characteristic

No.	Questions to be Answered by HVIs
1	Where do HVIs find the characteristic?
2	Does this characteristic exist?
3	Is this characteristic mature?
4	Does the characteristic have the value of promotion?
5	What is the future of this characteristic?
6	•••



Characteristic of Characteristic Evaluation



Connotative development



Characteristic development

- generalization & characteristic
- similarity & uniqueness

To form a complete integration of the general & different requirements

Conclusion

Not only confidence & but determination in promoting characteristics evaluation to the end & enrich the theory & practice in the new cycle of evaluation.

There's no turning back, YHEEC's characteristic evaluation in 2012, till now, HVIs as pilot evaluations, acquiring the appraisal of "excellent results" in the national survey by MoE.

YHEEC adopts "the model of characteristic evaluation" to achieve the "harmonized development of multiple values". Completing the QA system has a bright future but the road twists & turns

